Agile Delivery at Scale: A Framework-Agnostic Guide
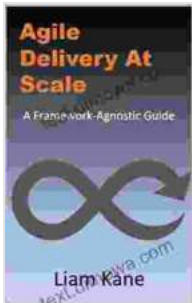
Agile Delivery At Scale: A Framework Agnostic Guide

by RoyE. Johnson

★★★★☆ 4.7 out of 5

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As organizations grow in size and complexity, the need for agile delivery becomes increasingly apparent. However, scaling agile delivery across large and complex organizations can be a daunting task. Many organizations find themselves constrained by the limitations of specific agile frameworks, such as Scrum or Kanban.

This book provides a framework-agnostic guide to scaling agile delivery. It draws on the experiences of leading organizations around the world to provide a comprehensive and practical approach to scaling agile delivery without the constraints of specific frameworks.

The Challenges of Scaling Agile Delivery

Scaling agile delivery across large and complex organizations presents a number of challenges, including:

- **Cultural and organizational barriers:** Agile delivery requires a significant shift in culture and organization. This can be difficult to achieve in large and complex organizations with deeply ingrained traditional practices.

- **Lack of visibility and coordination:** As organizations grow in size, it becomes increasingly difficult to maintain visibility and coordination across different teams and projects. This can lead to inefficiencies and delays.

- **Difficulty adapting to change:** Agile delivery requires organizations to be able to adapt quickly to change. This can be difficult in large and complex organizations with long decision-making cycles.

The Framework-Agnostic Approach

The framework-agnostic approach to scaling agile delivery focuses on the underlying principles of agility, rather than on specific frameworks. This approach allows organizations to tailor their agile delivery practices to their specific needs and context.

The key principles of the framework-agnostic approach include:

- **Customer focus:** Agile delivery is all about delivering value to customers. This requires a focus on understanding customer needs and delivering solutions that meet those needs.

- **Iterative and incremental development:** Agile delivery involves developing and delivering software in small, iterative increments. This allows organizations to get feedback from customers early and often, and to adjust their plans accordingly.

- **Teamwork and collaboration:** Agile delivery is a team sport. It requires effective teamwork and collaboration between all members of the team.

- **Adaptability and flexibility:** Agile delivery requires organizations to be able to adapt quickly to change. This requires a flexible and adaptable approach to planning and execution.
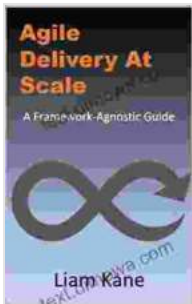
The Agile Delivery at Scale Framework

The Agile Delivery at Scale Framework provides a practical and proven approach to scaling agile delivery across large and complex organizations. The framework consists of five key elements:

1. **Vision and strategy:** The vision and strategy for agile delivery should be aligned with the overall business strategy. This will ensure that agile delivery is supporting the organization's strategic goals.

2. **Governance and leadership:** Effective governance and leadership are essential for scaling agile delivery. This includes providing the necessary support and resources, and creating a culture of agility.

3. **Architecture and infrastructure:** The architecture and infrastructure of the organization should be designed to support agile delivery. This includes providing the necessary tools and technologies, and ensuring that the infrastructure is scalable and flexible.

4. **Process and methodology:** The process and methodology for agile delivery should be tailored to the specific needs and context of the organization. This should include defining the roles and responsibilities of the team, and establishing the process for planning, executing, and monitoring work.

5. **Measurement and improvement:** It is important to measure the effectiveness of agile delivery and to continuously improve the process. This includes measuring key metrics such as customer satisfaction, time to market, and quality.

Scaling agile delivery across large and complex organizations is a challenging but achievable goal. The Agile Delivery at Scale Framework provides a practical and proven approach to scaling agile delivery without the constraints of specific frameworks. By following the principles and practices outlined in this book, organizations can achieve the benefits of agility at scale.

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